



State of **European Fintech** 2025

Growth Equity for European Business & Financial Technology

We partner with visionary entrepreneurs to build category-defining companies

Introduction

Welcome to the **10th edition of Finch Capital's State of European FinTech report**, where we take stock of the evolution, opportunities, and challenges shaping Europe's FinTech landscape. As in previous years, our analysis centres on macro trends including exit activity, valuation dynamics, funding shifts across key European markets and our predictions for the year ahead.

This year's report is structured into three key sections:

1. The State of European FinTech
2. Country Deep Dives: Key Markets in Focus
3. Trends Shaping the Future of FinTech

This year's report captures a sector reaching maturity, driven by resilient mid-market M&A, the transformative impact of AI across financial services, and Europe's emergence as a stable haven for FinTech innovation amid global volatility.

At Finch Capital, we continue to back ambitious founders in financial and business technology. We invest €5-15 million in companies generating €2-15 million in ARR, helping them scale profitably while maintaining control. Our capital also enables teams to provide selective liquidity to early backers or team members. Our portfolio includes over 50 companies such as Fourthline, Goodlord, eFlow, ZOPA, AccountsIQ, NomuPay, and Lavanda.

We are a team of 12 investment professionals across Amsterdam, London, and Dublin with deep entrepreneurial experience. We remain committed to partnering with the next generation of FinTech leaders.

Learn more at www.finchcapital.com and subscribe to our newsletter for updates.

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State of FinTech Covers a **Major Sector** Finch Capital Focuses On

Finance Technology

Business Technology

Insurance

- Protection against various risks
- Claims and administration
- Fraud and payments
- Search and quoting software
- Data and underwriting

Payments

- B2B & A2A payments
- Payment value chain infrastructure (PSPs, gateways, pay-in, payout)
- Fraud and security
- Mobile payments/digital wallets/loyalty
- Card network infrastructure

Banking & Digital Currency

- Banking as a service infrastructure (e.g. card issuing)
- Open banking infrastructure
- Neobanks
- Digital currency and blockchain

Wealth & Capital Markets

- IFAs / Portfolio Management Software
- Investment Management Platforms
- Capital market tools

Lending & Mortgages

- Loan servicing and origination
- Lending technology
- B2C tech-enabled brokers/lenders
- Communication and product construction tools

HR & Payroll

- Talent acquisition
- Resource management
- Payroll technologies
- Human capital management platforms
- Rewards & benefits management
- Performance management
- Compensation management

Tax & Accounting

- Financial management software & FPA
- Tax prep, management and compliance
- AP/AR
- Revenue & spend management
- Shareholder/board planning
- Audit
- Treasury

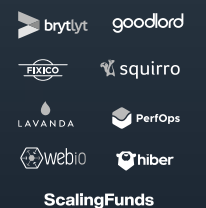
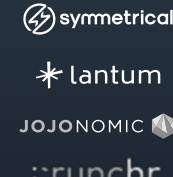
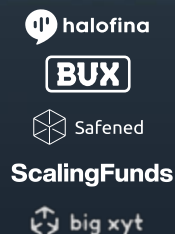
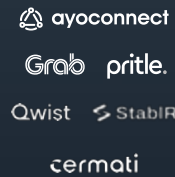
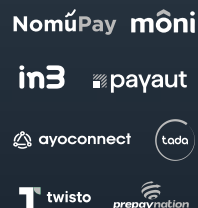
Regulatory & Legal

- KYC/KYB/AML and other financial crime prevention
- Risk management (portfolio, vendor, GRC)
- Security and intelligence tools
- Legislation driven reporting and transaction software
- Contract and document management

Business Process Automation

- Software to simplify operations in a business including product management, BI and other business improvement tools
- Supply chain management
- Customer relationship management
- Data integration across organization

Example of Investments we have made in these sectors:



Executive Summary:

Fintech Powerhouse: The Backbone of Europe's Tech Economy

2025 marks a turning point for European FinTech. After years of recalibration, the sector is emerging more focused, disciplined, and resilient. Mid-market M&A remains robust, AI adoption is reshaping teams and products, and Europe is increasingly viewed as a safer long-term investment destination.

Key takeaways for 2025 so far:

- Funding concentration intensifies: 73% of capital was allocated to the top 20 deals in H1 2025, up from 37% just 18 months prior.
- FinTech resilience endures: ~25% of all VC/Growth funding in H1 2025 flowed into FinTech, confirming the sector's staying power.
- US investors return: They now represent 28% of all European FinTech transactions, signalling renewed cross-Atlantic interest.
- Mid-market M&A dominates: €100–500M transactions are 5x more common than €500M+ exits, shifting liquidity toward pragmatic, structured outcomes.
- IPO pipeline builds: FinTechs represent nearly 50% of the European backlog, with over €150B in value preparing for public markets.
- AI adoption outpaces funding: 21% of FinTech deals are AI-led, yet they capture just 7% of total funding, highlighting early-stage dynamics.
- AI reshapes talent: R&D hiring plateaus as AI augments or replaces traditional engineering, fueling an "AI Talent War."

UK Still Leads, But the Rest of Europe Still Lags Behind

- UK remains overwhelmingly dominant, capturing 56% of funding, highlighting the lack of diversification.

- Germany, Ireland, France and Spain show only government- and subsidy-driven rebounds, with limited evidence of sustainable private capital momentum.
- Netherlands outperformance is an exception, relying on a handful of mature LBOs rather than broad ecosystem strength.
- Nordics, Poland & CEE remain underfunded at Series A–B; with little real progress beyond an isolated outlier in Poland. Potential remains largely untapped.

Key FinTech Trends 2025:

AI Becomes Finance's New Brain

- From credit scoring to insurance underwriting, AI is emerging as the ultimate gatekeeper: deciding risk, pricing, and the fate of millions.
- Wealth managers are using GenAI to cut costs and boost margins, though alpha generation is still limited.

Payments at a crossroads

- Circle's IPO validates stablecoins as a mainstream transaction protocol.
- The race to agentic payments is on, but infrastructure still lags.
- Virtual cards are reshaping B2B payments and eroding legacy models.

Neo Banking resilience is tested

- Challenger banks must quickly diversify revenues as rate tailwinds fade, exposing how fragile some models may be in a tougher macro environment.

1. State of European FinTech 2025

FinTech Powerhouse: The Backbone of Europe's Tech Economy



New European FinTech Era: Scaling with Discipline, Leading with Depth

Macro

€3.6Bn

Up 23% from €2.9Bn in H1 2024



Capital invested in European FinTechs

340

Down 32% from 498 in H1 2024



Number of fundraising deals

73%

Up from 62% in H1 2024



Share of total funding value in Top 20 FinTech deals

91%

Up from 89% in H1 2024



Share of announced M&A deals with transaction size EUR <500m (vs >500m)

Insights

56%

Down from 60% in H1 2024



Share of Total European Fintech funding distributed in the UK

23%

Up from 18% in 2024



Share of Total European Funding that is going to FinTech companies

2%

Down from 9% in 2024; 14% in 2023



Year-on-year growth of R&D teams at top FinTech firms

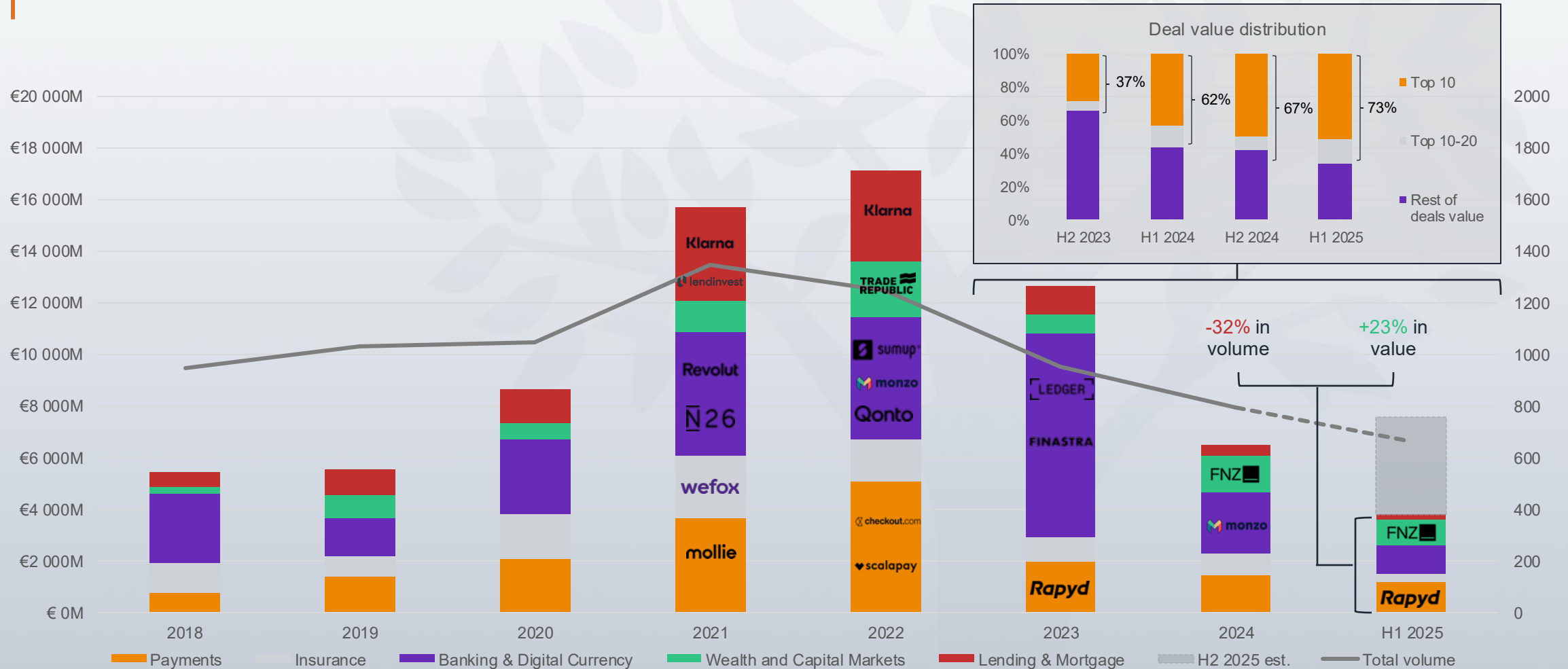
20%

Up from 16% in 2024



Share of FinTech funding volume going to AI start-ups and scale-ups

Fewer Bets, Bigger Checks: Maturing European FinTech Funding Landscape



Though deal volume dropped 32%, funding value rose 23% in H1 2025. Top 20 deals as a share of total funding value grew steadily from 37% in H2 2023 to 73% in H1 2025. This suggests investors are becoming more selective, channelling capital into established winners rather than spreading bets widely.

FinTech Powerhouse: The Backbone of Europe's Tech Economy

Over the past decade, **FinTech has proven to be the most resilient and enduring asset class within European technology investing**, a safe bet in times of uncertainty and a consistent outperformer through cycles. This part of the report examines the macroeconomic shifts shaping the sector through **three core pillars**.

Europe's Powerhouse

FinTech Reclaims Its spot as Technology Investors' Prime Asset Class

The Impact of Trump: Europe is a Safer Bet than the US

State of Exits

+5x more exits happened at €100-500m than at >€500m valuation in 2024

Close to 50% of the European IPO Backlog is FinTech

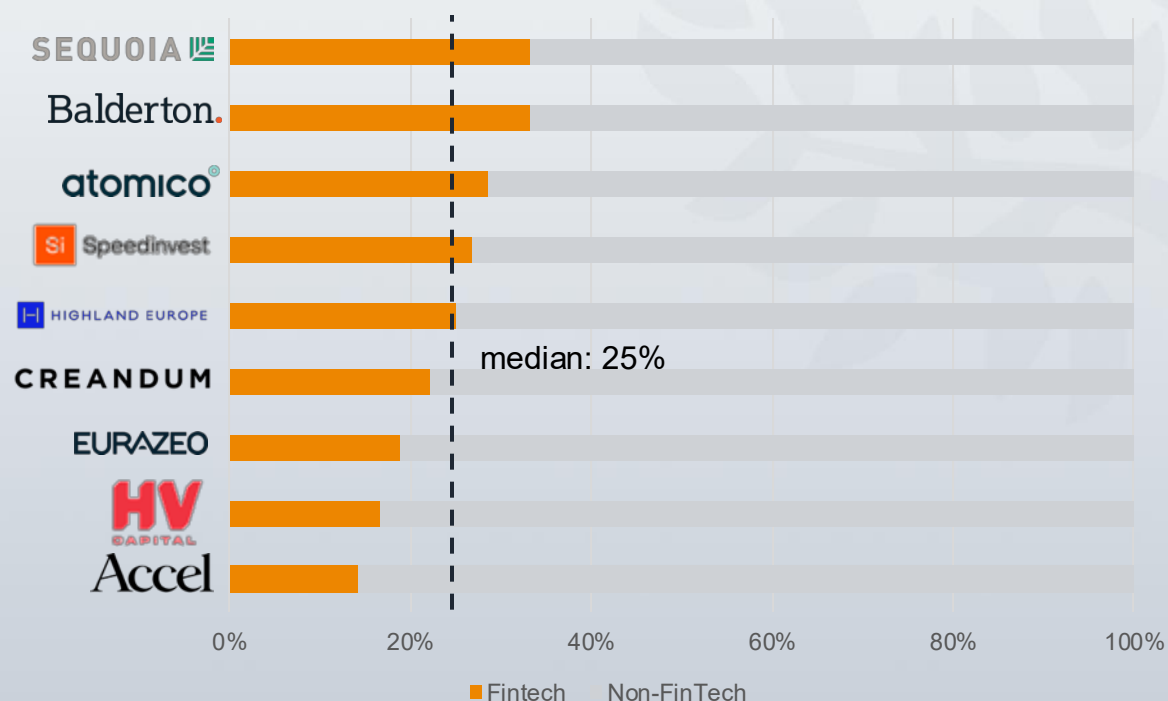
The Impact of AI

AI Is Buzzing in FinTech, but the Big Money Isn't Biting (Yet)

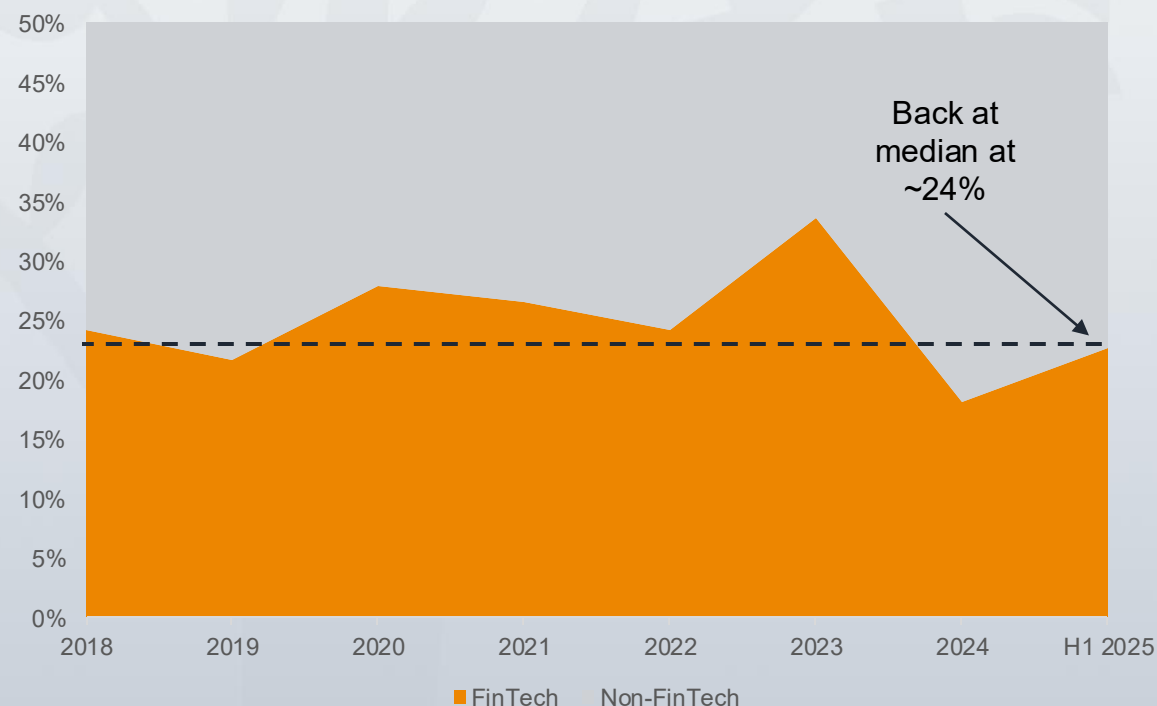
We've Hit Peak Engineering: AI Reshapes Teams and Fuels a Global Talent War

FinTech Reclaims its Spot as Technology Investors' Prime Asset Class

Top investors deal volume in the last 6 months

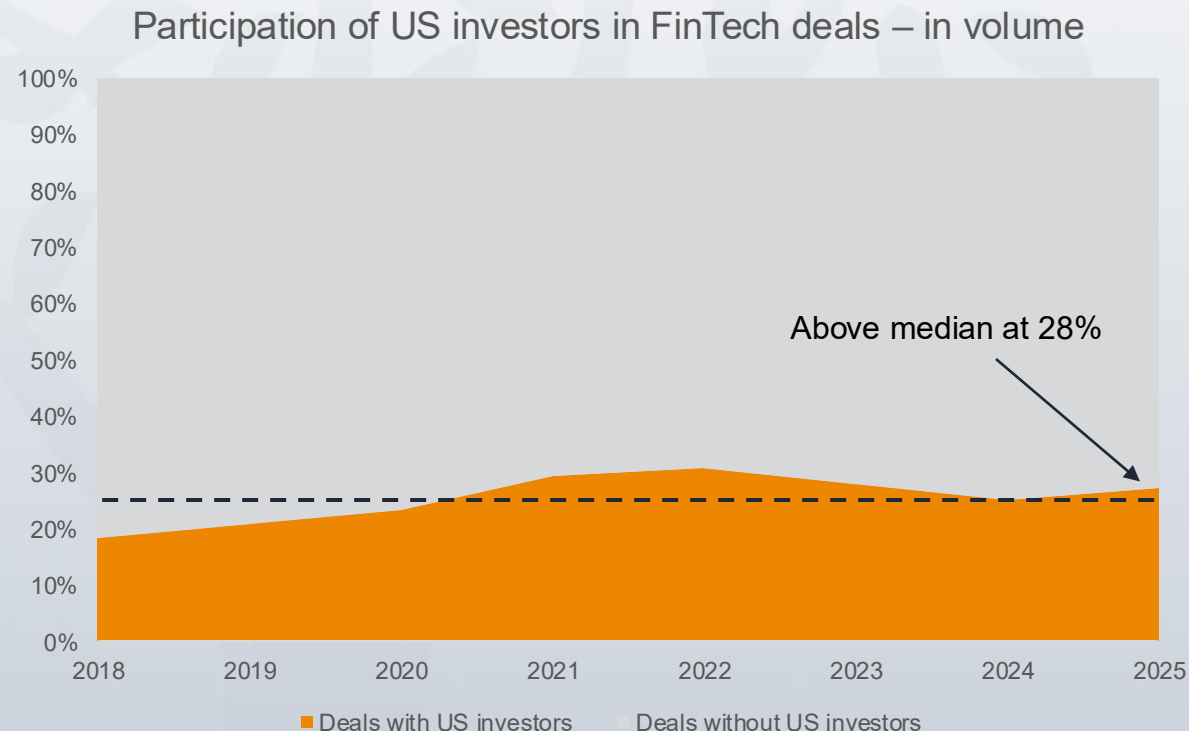
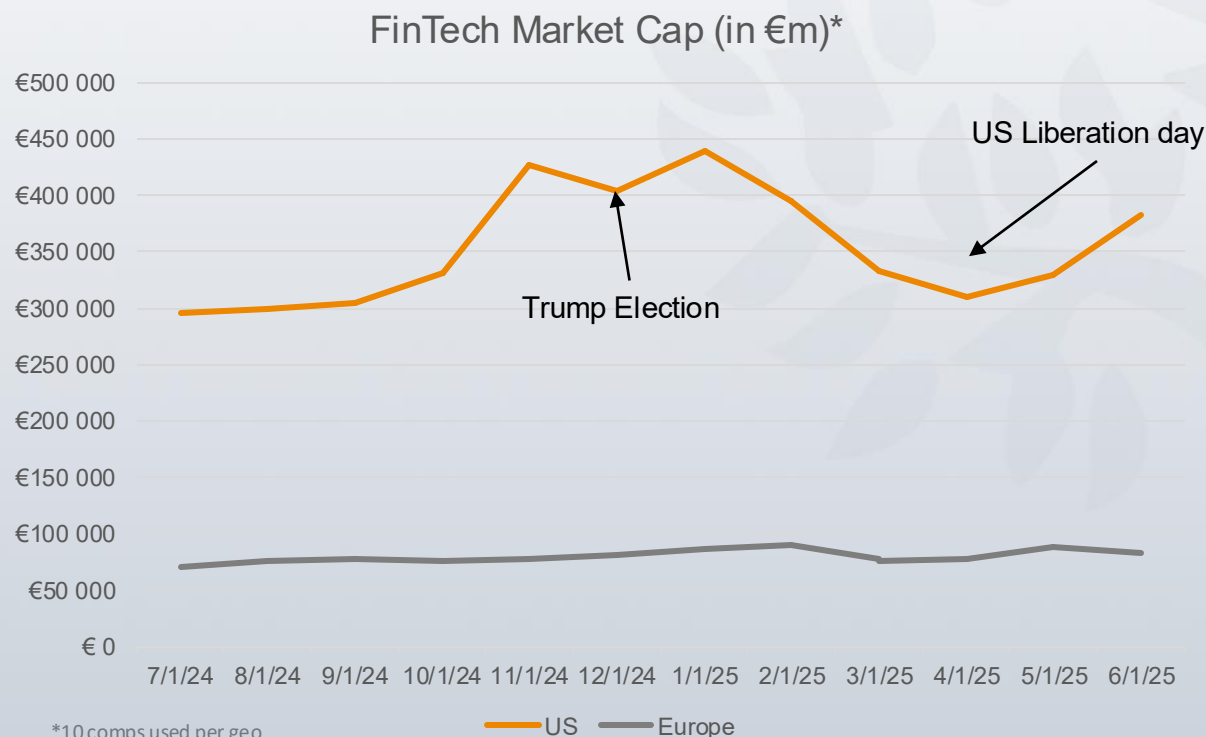


Deal value evolution



A quarter of VC/Growth deals in Europe done by generalist technology investors are in FinTech companies

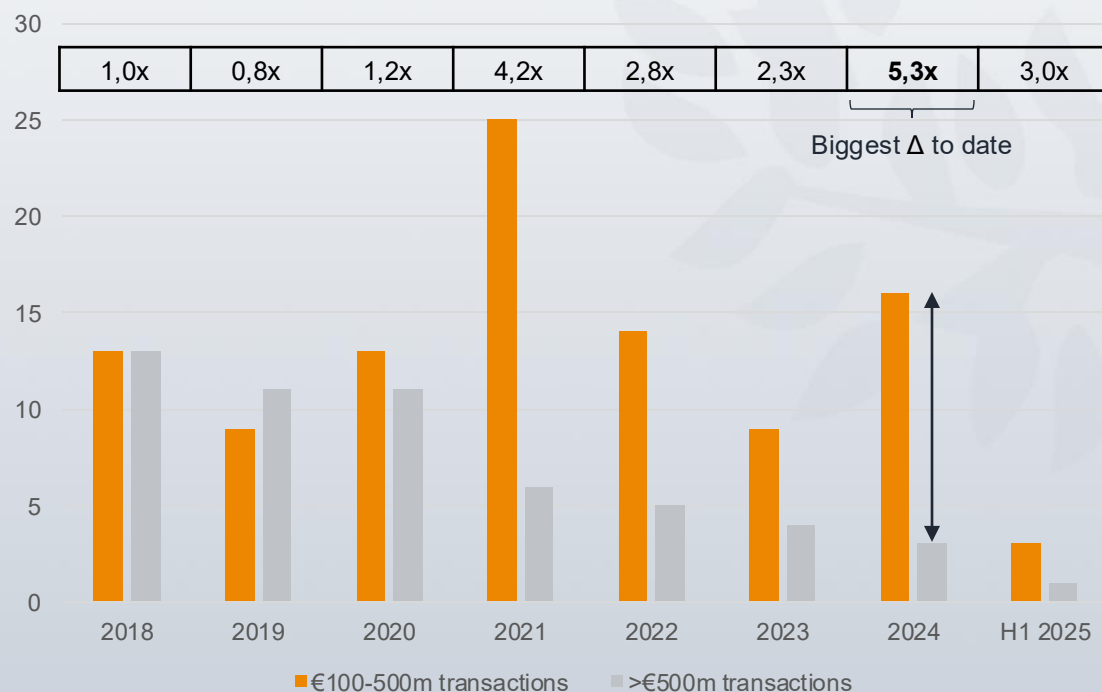
The Impact of Trump: Europe's Growing Appeal vs. the US



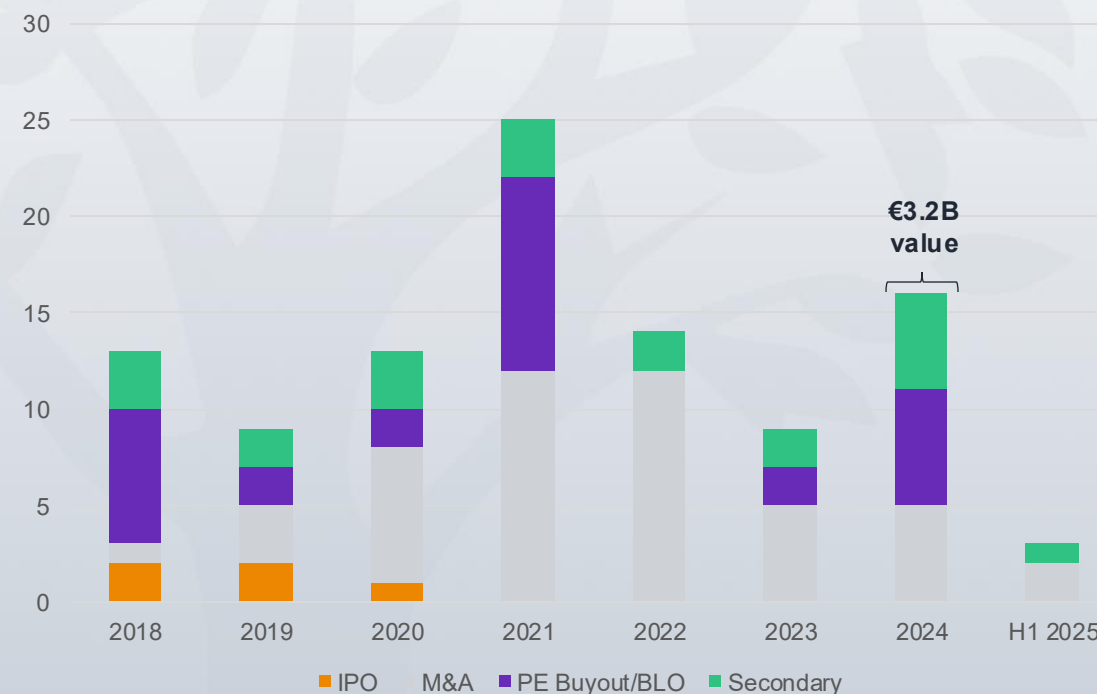
After a trough in 2024, US investor activity in European FinTech is rebounding, now accounting for 28% of all transactions involving at least one US investor. While European companies often trade at a valuation discount to their US counterparts, they offer greater price stability, positioning them as compelling long-term investments amid global market volatility.

Trade Sales: Mid-Market happened 5x more than Large-Cap (>500m)

Total number of exits



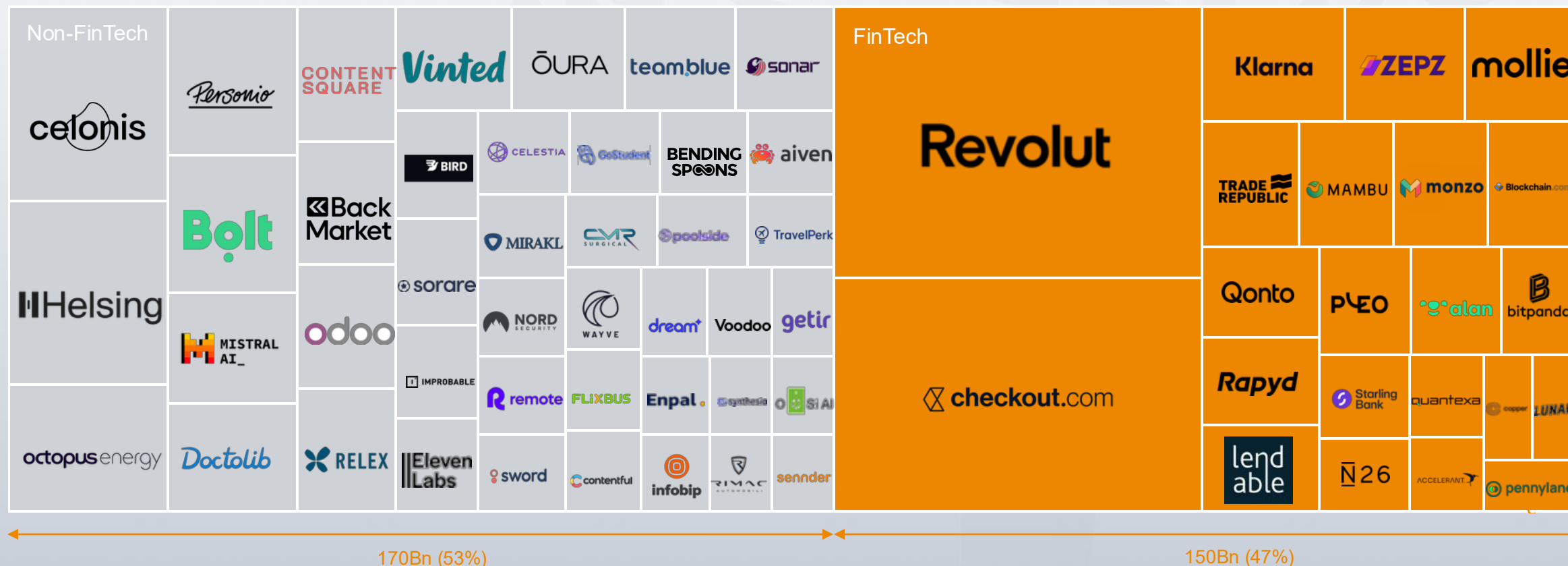
Deal volume - Transaction size €100-500m



Whilst the European exit market has not yet recovered for transactions over €500m, the mid-market M&A remains active and presents the biggest potential for financial technology startups and scale-ups.

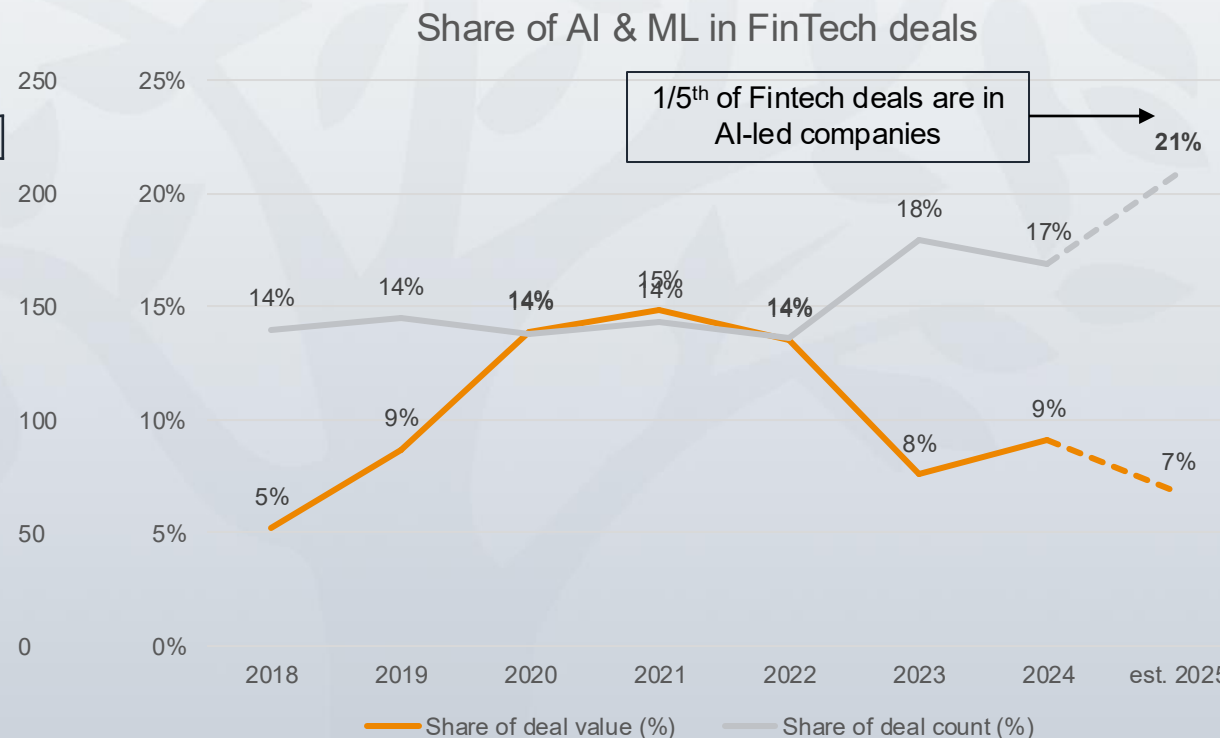
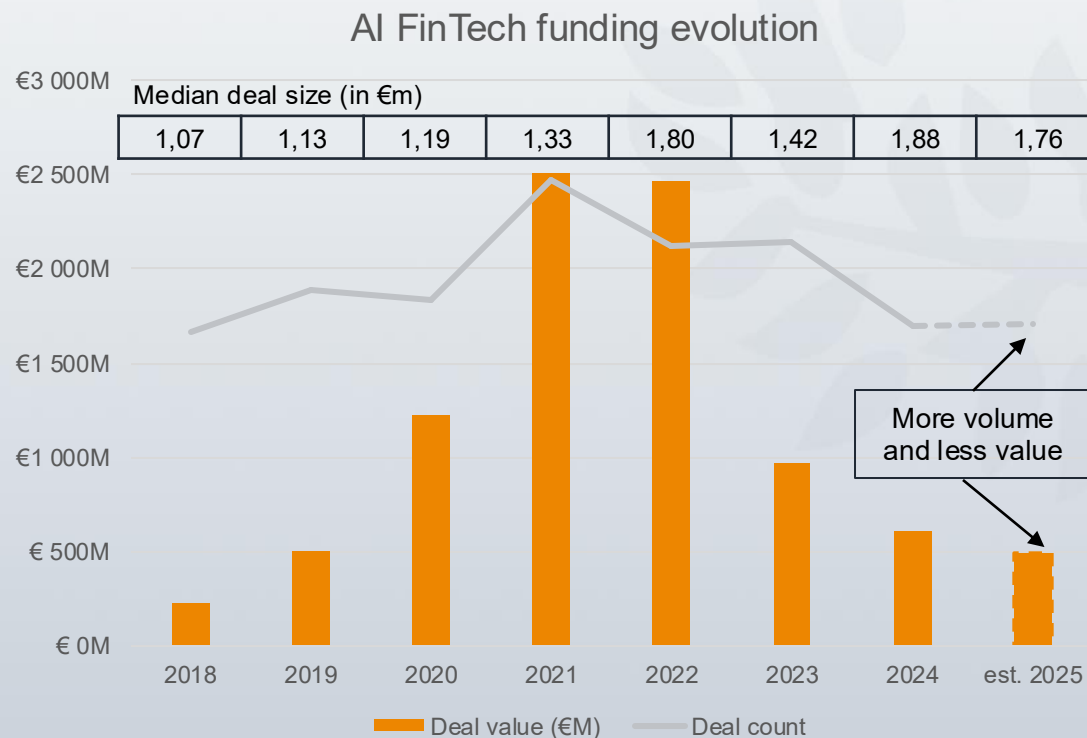
Close to 50% of the European IPO Backlog is FinTech

IPO Backlog Value*



With major fintech players like eToro, Circle, and Chime listing in the US, a wave of large European fintechs may follow – but will this reignite Europe's IPO landscape, or simply benefit American capital markets?

AI Is Buzzing in FinTech, but the Big Money Isn't Biting (Yet)

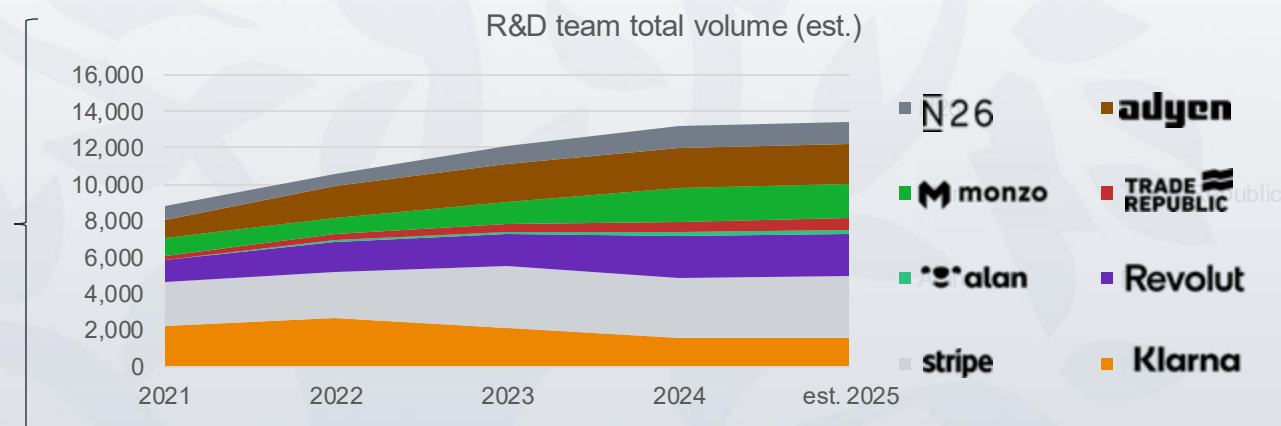


AI adoption in financial services is real and some early-stage FinTechs are riding this wave. But despite the momentum, only a few are breaking out as category leaders and attracting large rounds. While AI-related FinTechs account for 21% of deal volume, they represent just 7% of deal value in H1 2025

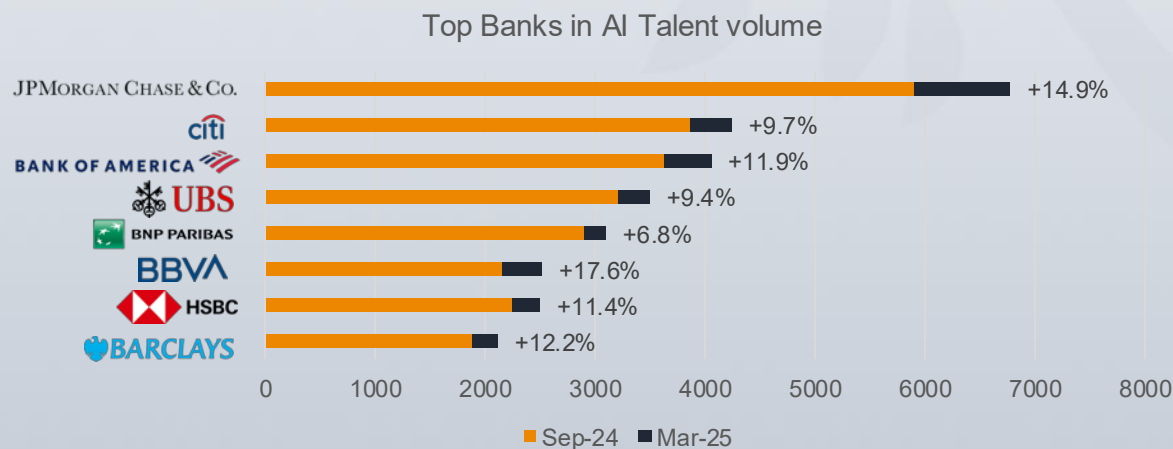
We've Hit Peak Engineering: AI Reshapes Teams and Fuels a Global Talent War

Financial Technology

The Engineer hiring spree is hitting a plateau as R&D teams are increasingly optimising their activities with AI tools, e.g. front-end engineers being replaced by a “prompt” engineer



Financial Institutions



The AI Talent War is hitting Financial Institutions hard as it becomes a battleground for competitive edge

In the age of AI, what was once seen as a competitive advantage – having an engineering-heavy org – may now be an expensive legacy. AI is not just augmenting engineering; it's redefining workflows and reshaping R&D teams.

2. FinTech Country Deep Dives

Deep dives into the UK, Ireland, Netherlands, Germany, Poland, France, Spain and the Nordics





Fintech Dominance Continues as UK Secures Nearly Twice the Funding of Other European Regions Combined

Most Active FinTech Investors #Deals in 2025*

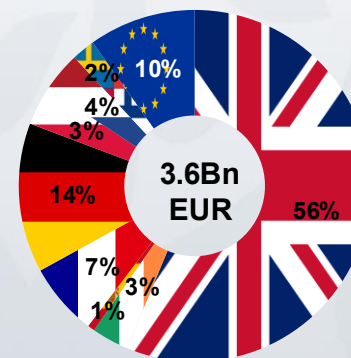


*Excluding Incubators, Angels and Accelerators

Rising Stars in Fintech



Total FinTech funding per region in H1 2025 (in M€)



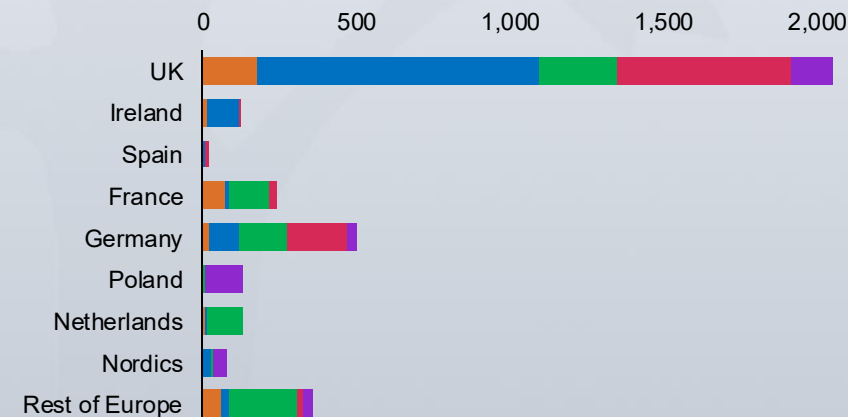
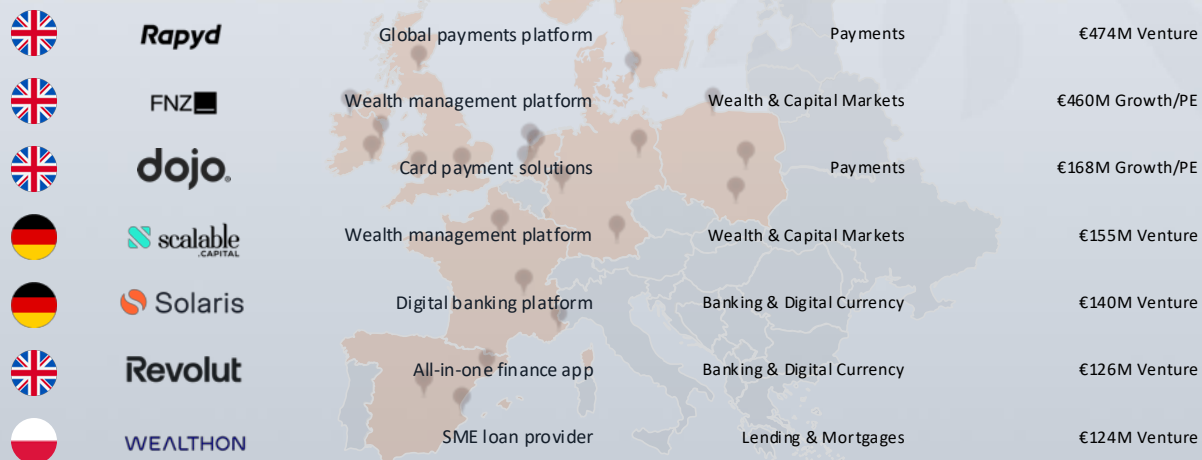
€3.93M
Median deal size
in H1'25

+54%
Median deal size
H1'24 to H1'25

+23%
Total Fintech
Capital Invested
H1'24 to H1'25

-32%
Total European
Fintech deal
count H1'24 to
H1'25

(Soon-) Unicorns or Largest deals per region



Insurance Payments Banking & Digital Currency Lending & Mortgages Wealth & Capital Markets

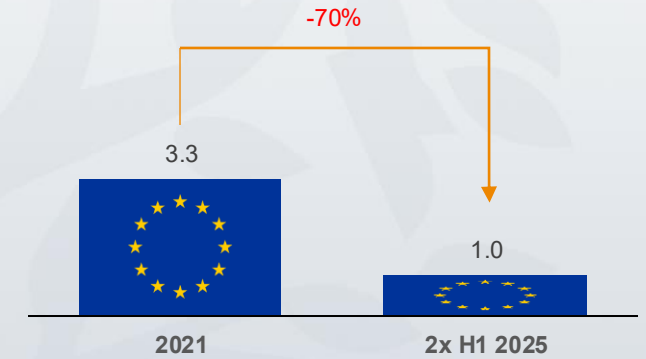
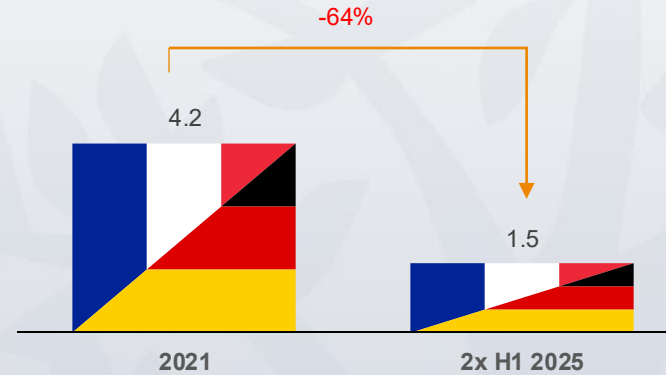
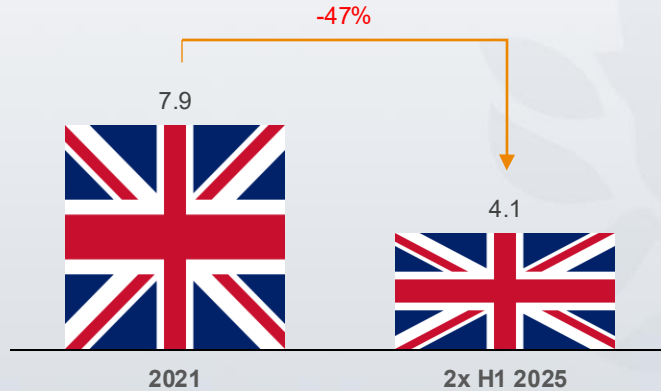
Funding Concentration: UK Maintains Scale While Others Require Reinvention

United Kingdom

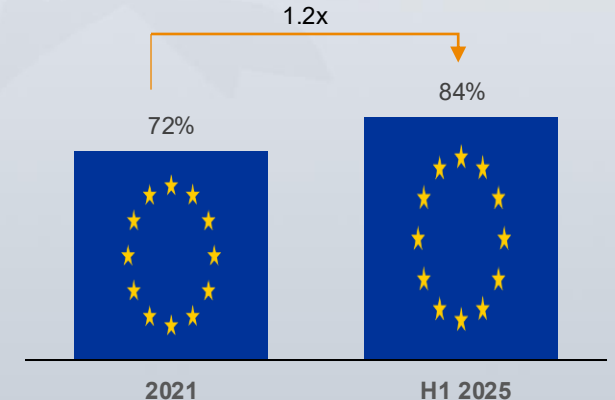
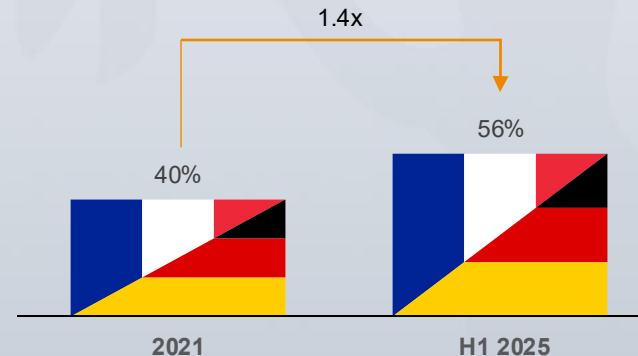
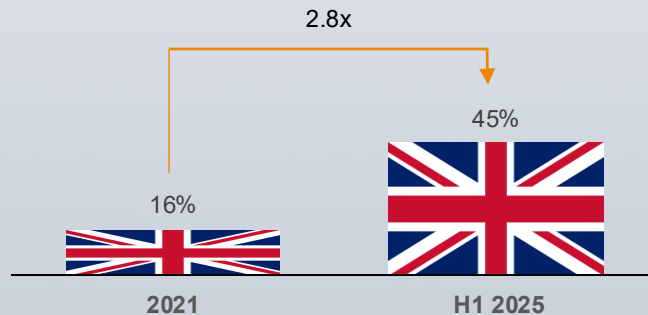
France & Germany

Rest of Europe

Total Fintech Funding (in €Bn.)



Top 2 Deals as % of Total Funding



Since 2021, overall funding has declined heavily, leading to greater concentration across all regions. While the UK has broadly maintained its scale and diversification, Germany, France and other markets have become increasingly reliant on one or two large deals, reflecting a shift away from the broader funding base seen in the past.

London Remains Europe's Largest Fintech Hub, with Highest National Concentration at 79% of Total Deal Volume

Trends

+21%

Median deal valuation in H1'25 at €15.27M

+53%

Median deal size in H1'25 at €4.43M

-29%

Total Fintech capital invested in H1'25

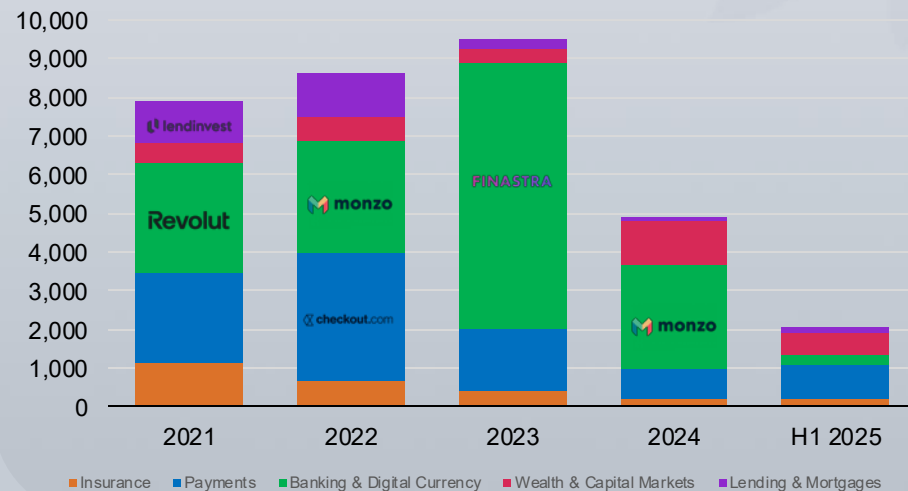
45%

Top 2 deal value as % of total funding in H1'25

Insights

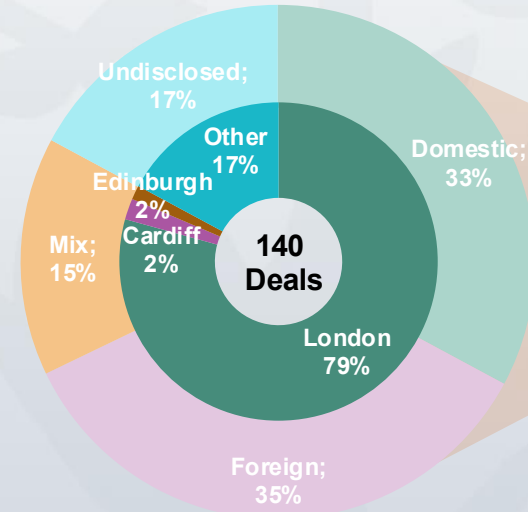
The UK remains Europe's FinTech leader, anchored by London's dominance and homegrown giants in challenger banking and payments. As the sector matures, the key questions is what comes next; early signals point to the remaining asset classes as the next wave of innovation.

Capital Invested in FinTech (in M€)



Funding highlights

Deal volume concentration & Investor location in H1 2025*



*Based on investor HQ

Most Active FinTech Investors #Deals in 2025*

SFC Capital	6
Fuel Ventures	5
NORTHZONE	5
Notion Capital	4
Balderton capital	3

*Excluding Incubators, Angels and Accelerators

Rising Stars in Fintech

Palm	Wealth & Capital Markets
DIESTA	Insurance
covecta	Lending & Mortgages
InfinitX	Wealth & Capital Markets
VELOCITY	Banking & Digital Currency

Unicorn deals/ Largest deals

Rapyd	€474M Venture
FNZ	€460M Growth/PE
dojo.	€168M Growth/PE
Revolut	€126M Venture
marshmallow	€86M Venture

Limited Funding Beyond **NomuPay**

Trends

+148%

Median deal valuation in H1'25 at €137.18M

-41%

Median deal size in H1'25 at €4.70M

+485%

Total Fintech capital invested H1'24 to H1'25

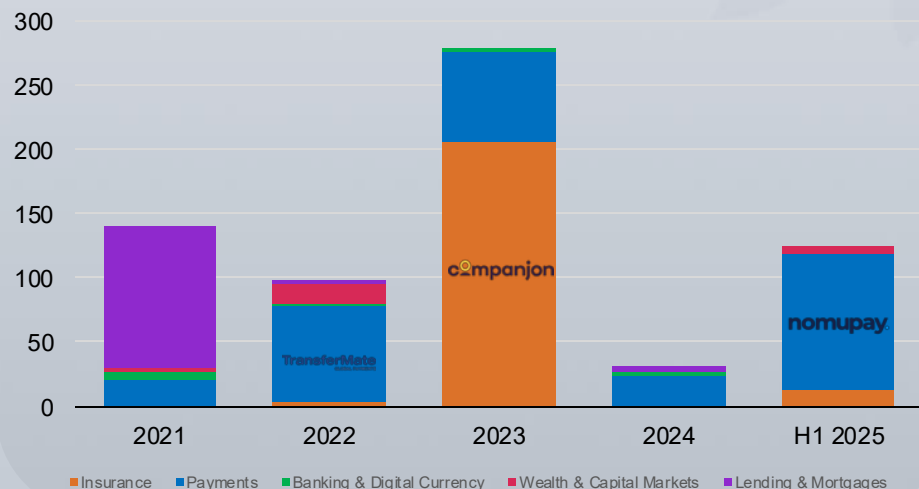
81%

Top 2 deal value as % of total funding in H1'25

Insights

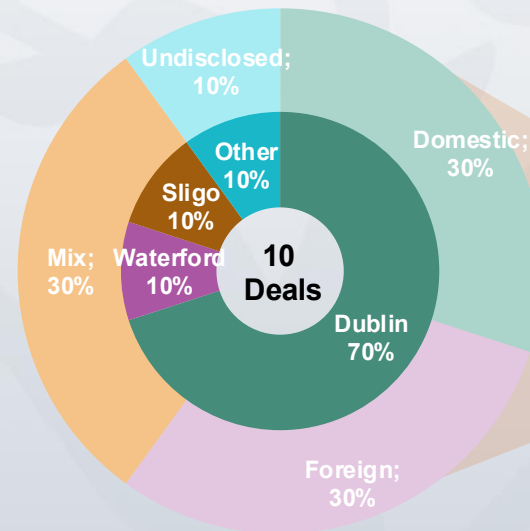
Ireland's FinTech market remains highly concentrated, with funding largely defined by just by NomuPay deal, which single-handedly rescued what would otherwise have been a mediocre H1 2025.

Capital Invested in FinTech (in M€)

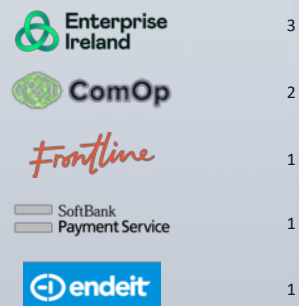


Funding highlights

Deal volume concentration & Investor location in H1 2025*

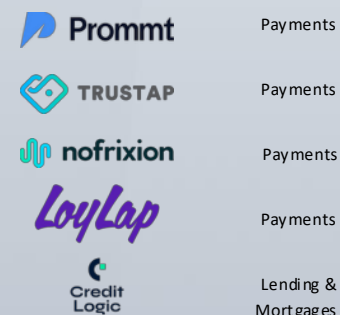


Most Active FinTech Investors #Deals in 2025*



*Excluding Incubators, Angels and Accelerators

Rising Stars in Fintech



*Based on investor HQ

Unicorn deals/ Largest deals





Since 2021 no More Mega Rounds, What is the Next Wave Beyond Payments?

Trends

N/A

Median deal valuation in H1'25

-32%

Median deal size in H1'25 at €5.15M

+22%

Total Fintech capital invested H1'24 to H1'25

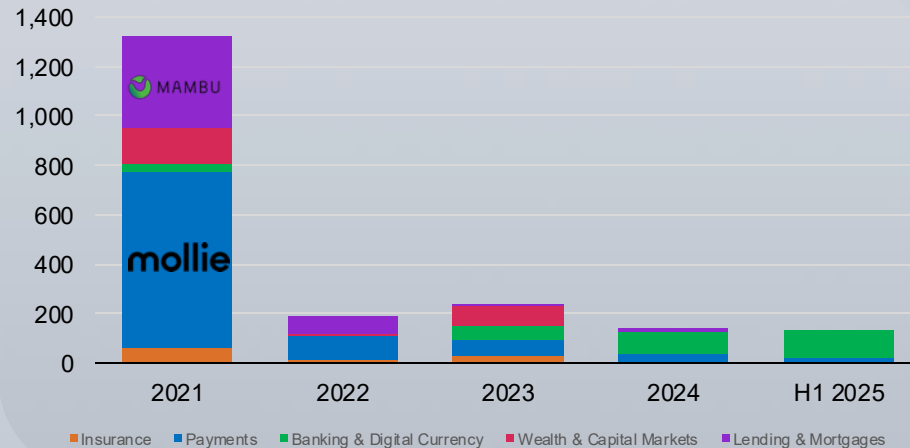
90%

Top 2 deal value as % of total funding in H1'25

Insights

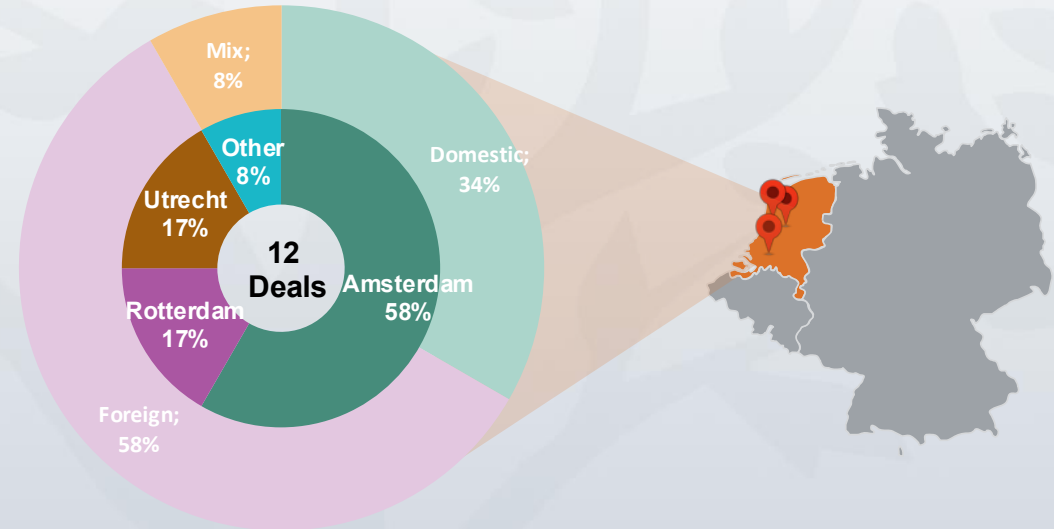
The Dutch FinTech market shows clear signs of slowing, with the days of landmark deals like Mollie and Mambu behind it. Foreign investors now dominate funding flows, and the H1 2025 rebound was driven almost entirely by FINOM's €115M deal.

Capital Invested in FinTech (in M€)



Funding highlights

Deal volume concentration & Investor location in H1 2025*



Most Active FinTech Investors #Deals in 2025*



*Excluding Incubators, Angels and Accelerators

Rising Stars in Fintech



*Based on investor HQ

Unicorn deals/ Largest deals





Germany Posts Strong Performance and Attracts Increased Foreign Investment

Trends

N/A

Median deal valuation in H1'25

+189%

Median deal size in H1'25 at €10.25M

+19%

Total Fintech capital invested H1'24 to H1'25

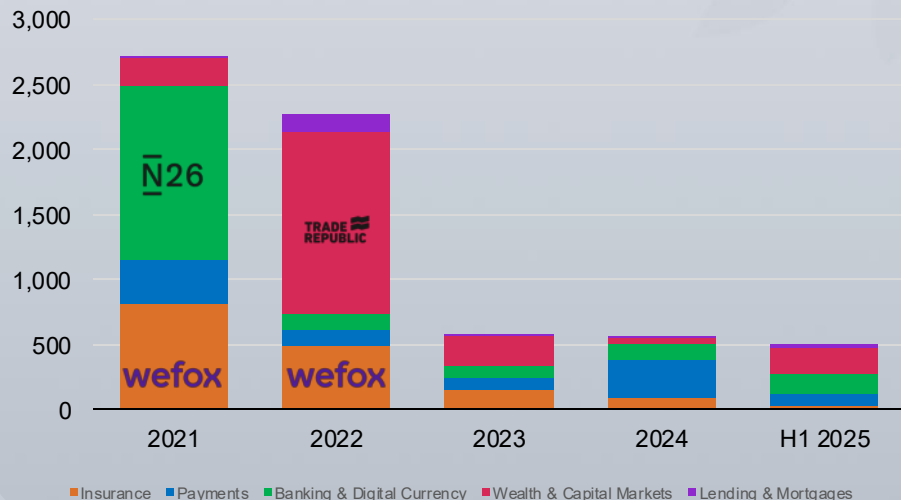
59%

Top 2 deal value as % of total funding in H1'25

Insights

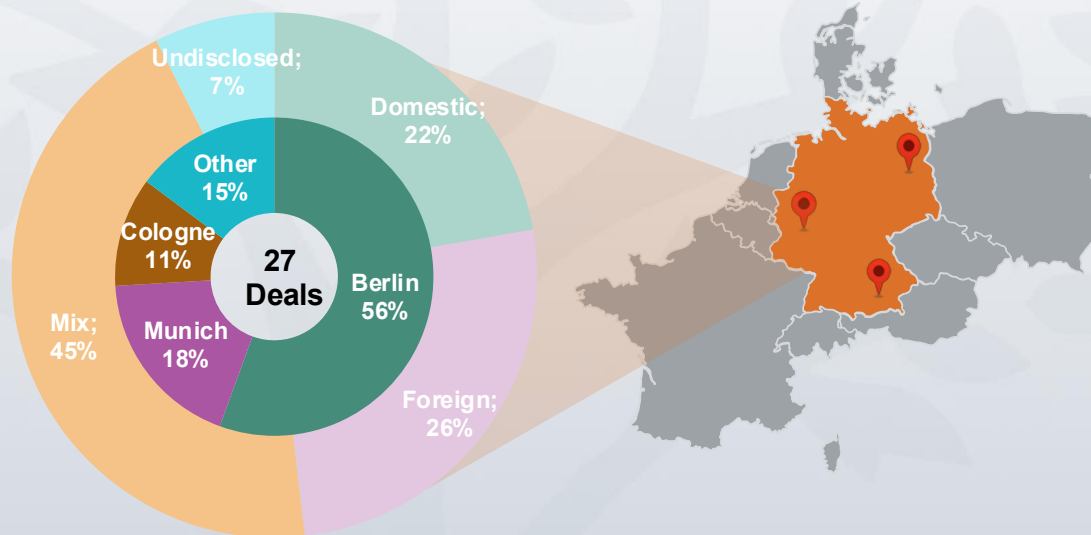
Germany continues to attract meaningful foreign investment, though activity remains concentrated in a relatively small number of deals. Median valuations and deal sizes are inflated by the market's largest deals, masking the fact that overall deal count lags behind what might be expected for Europe's largest economy.

Capital Invested in FinTech (in M€)



Funding highlights

Deal volume concentration & Investor location in H1 2025*



Most Active FinTech Investors #Deals in 2025*



*Excluding Incubators, Angels and Accelerators

Rising Stars in Fintech



Unicorn deals/ Largest deals



Wealthon Deal Breaks Up Historically Lackluster Funding Performance

Trends

N/A

Median deal valuation in H1'25

+58%

Median deal size in H1'25 at €2.90M

+696%

Total Fintech capital invested H1'24 to H1'25

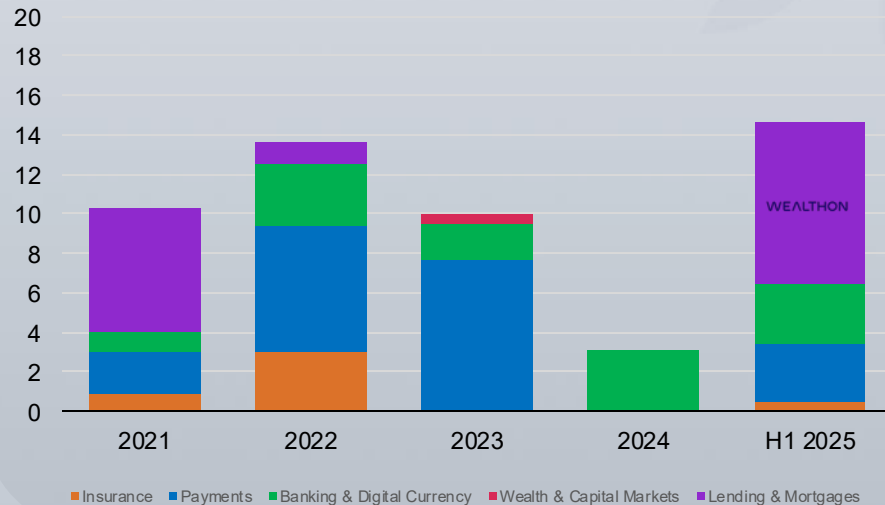
79%

Top 2 deal value as % of total funding in H1'25

Insights

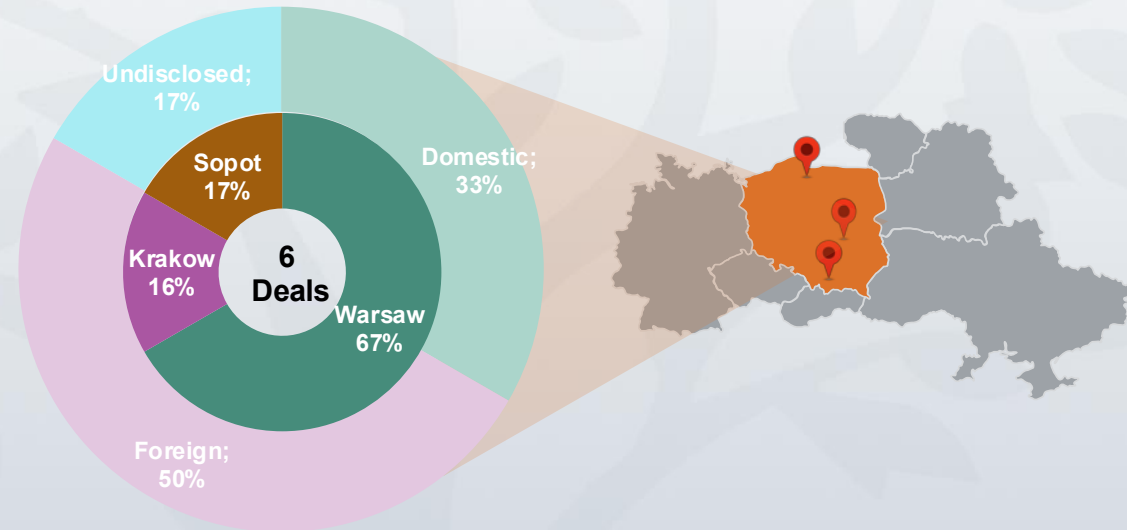
Poland remains far from a FinTech powerhouse, with activity still thin compared to its regional peers. H1 2025 was defined almost entirely by the Wealthon deal, heavily debt-financed at €116M underlining how dependent the market remains on a handful of outsized transactions rather than a broad-based FinTech ecosystem.

Capital Invested in FinTech (in M€)



Funding highlights

Deal volume concentration & Investor location in H1 2025*



Most Active FinTech Investors #Deals in 2025*

s20 Capital

1

Rising Stars in Fintech



*Based on investor HQ

Unicorn deals/ Largest deals



*Excluding Incubators, Angels and Accelerators

*Excludes 116M in debt financing

Steady First Half of the Year for French FinTech Sector, Bigger Deals Waiting to be Made

Trends

+77%

Median deal valuation in H1'25 at €35.95M

-35%

Median deal size in H1'25 at €3.50M

+90%

Total Fintech capital invested H1'24 to H1'25

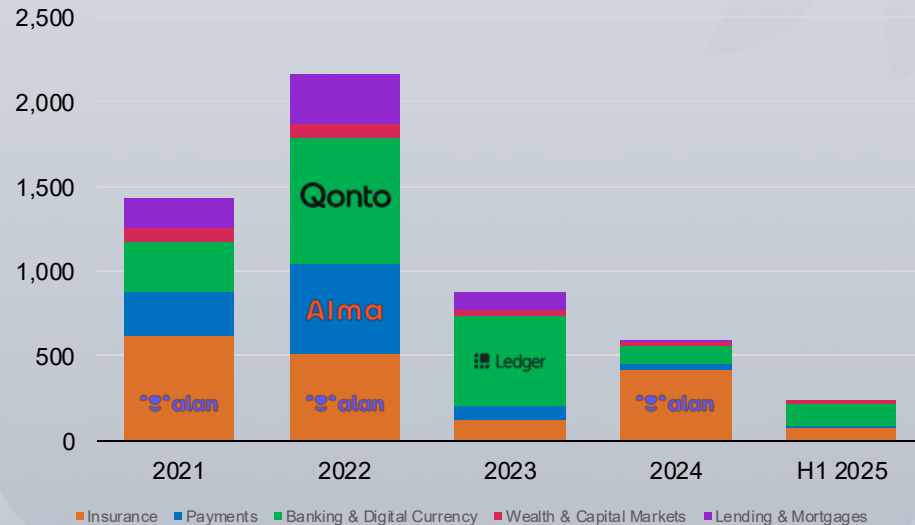
51%

Top 2 deal value as % of total funding in H1'25

Insights

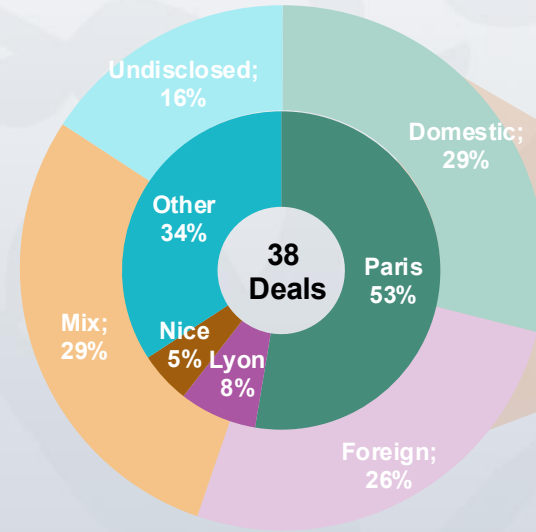
France continues to stand out as Europe's strongest challenger to London, with Paris firmly at the center of its FinTech ecosystem. A healthy deal count and year-on-year growth in funding underscore the resilience and depth of the French market, which remains one of the most balanced and dynamic in Europe.

Capital Invested in FinTech (in M€)



Funding highlights

Deal volume concentration & Investor location in H1 2025*



*Based on investor HQ

Most Active FinTech Investors #Deals in 2025*



*Excluding Incubators, Angels and Accelerators

Rising Stars in Fintech



Unicorn deals/ Largest deals



Spain's Fundraising Season Kicks Off Cautiously

Trends

+210%

Median deal valuation in H1'25 at €21.70M

+106%

Median deal size in H1'25 at €2.41M

+22%

Total Fintech capital invested H1'24 to H1'25

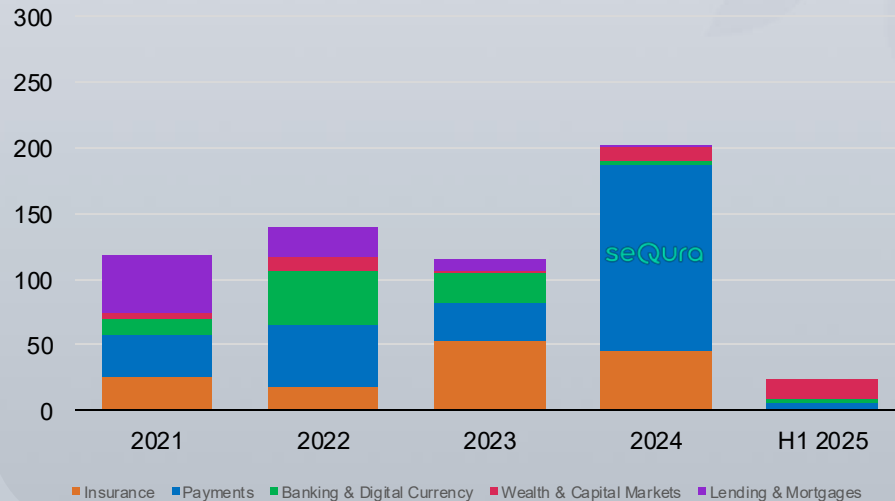
80%

Top 2 deal value as % of total funding in H1'25

Insights

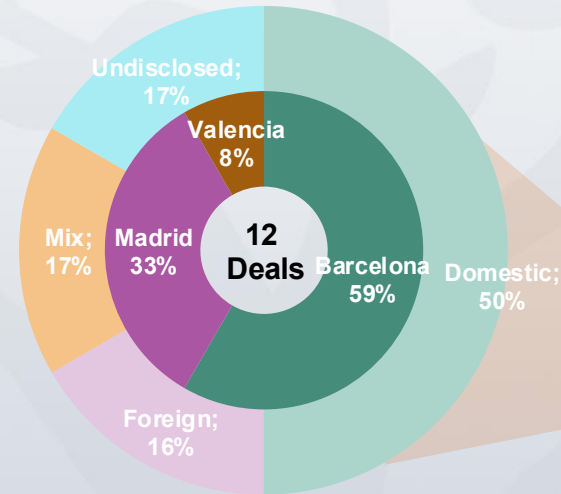
Spain's FinTech market had a disappointing start to 2025, with the top two deals accounting for 83% of funding. Combined with a low deal count and weak deal values, H1 marks one of the slowest halves in recent years.

Capital Invested in FinTech (in M€)



Funding highlights

Deal volume concentration & Investor location in H1 2025*



Most Active FinTech Investors #Deals in 2025*

SEAYA	1
kfund	1
mundi ventures	1
Acurio VENTURES	1
BONSAI PARTNERS	1

*Excluding Incubators, Angels and Accelerators

Rising Stars in Fintech

tuio	Insurance
WEECOVER	Insurance
frekuent	Payments
Wealthreader	Banking & Digital Currency
BRICKKEN	Wealth & Capital Markets

*Based on investor HQ

Unicorn deals/ Largest deals

Flanks	€14M Venture
frekuent	€6M Venture
BRICKKEN	€2M Venture
Wealthreader	€1M Venture
EthicHub	€1M Venture



Balanced Capital Distribution across Nordics Cannot Prevent Low Funding Totals

Trends

N/A

Median deal valuation in H1'25

+114%

Median deal size in H1'25 at €3.00M

-39%

Total Fintech capital invested H1'24 to H1'25

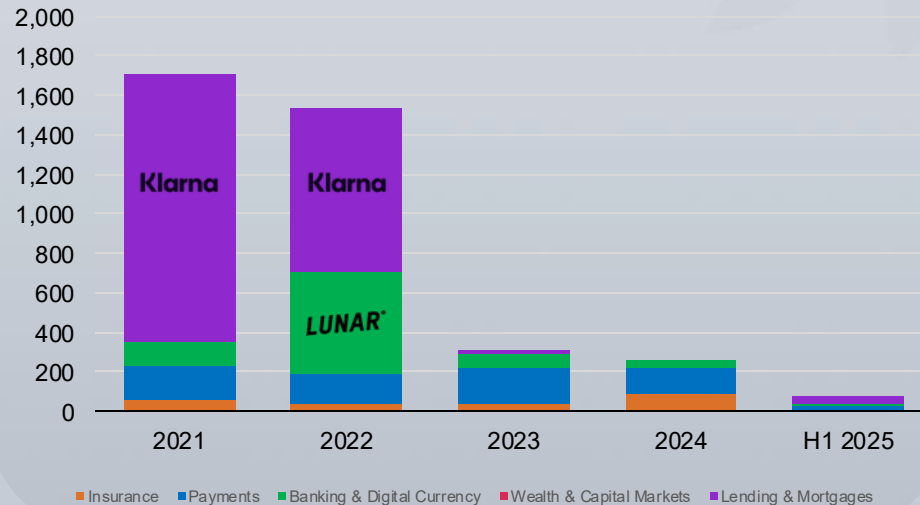
57%

Top 2 deal value as % of total funding in H1'25

Insights

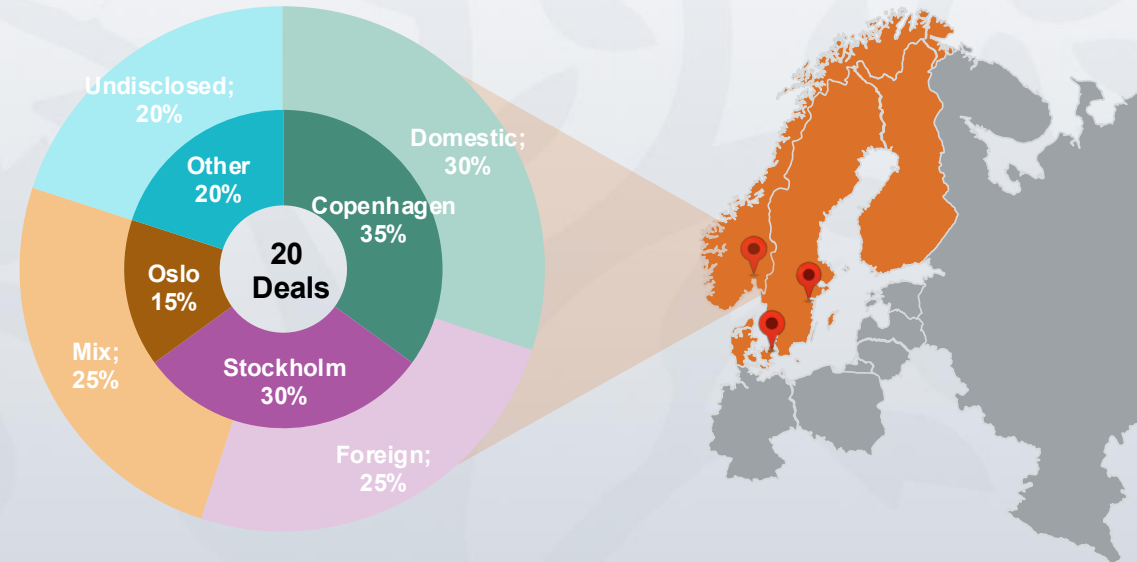
The Nordics recorded their weakest H1 in five years, with even regional heavyweight Klarna raising only modest capital and no new breakout players emerging. While funding remains geographically balanced across Stockholm, Copenhagen, and Oslo, the region's once-dominant FinTech momentum has clearly cooled.

Capital Invested in FinTech (in M€)



Funding highlights

Deal volume concentration & Investor location in H1 2025*



*Based on investor HQ

Most Active FinTech Investors #Deals in 2025*



Rising Stars in Fintech



Unicorn deals/ Largest deals



*Excluding Incubators, Angels and Accelerators

Next Wave of European FinTech – What Comes Next?

With traditional funding leaders increasingly concentrated around a few large deals, the next wave of European FinTech will likely come from emerging verticals and geographies that can reinvent their ecosystems.

The Netherlands

France & Germany

Rest of Europe

Opportunity

Crypto / Stablecoin infrastructure, RegTech for digital assets

AI-driven compliance, wealthtech, and capital markets data analytics

Vertical fintech (e.g., lending platforms in Poland, InsurTech in Spain, SME tools in Nordics)

Challenges

Talent & companies relocating abroad (e.g. Deribit moving out)



Heavy reliance on a few mega-deals; ecosystems less dynamic than UK

Small deal sizes, ecosystems still thin and overdependent on top 1–2 deals

Signals

Rebound possible if regulatory clarity improves; early growth in embedded finance and digital asset custody

Foreign investment flows remain strong, especially in Germany

Nordics still balanced geographically but momentum cooled; Poland and Spain defined by single outsized deals

3. FinTech Trends Deep Dive

FinTech's New Brain: How AI is Rewriting the Rules of FinTech



FinTech Powerhouse: Trends Shaping the Industry

The next 3 years are going to see unprecedented technological shifts as well as underlying economic policy movement.

Transformation of payments

Stablecoin and Circle



Agentic Payments



B2B Payments



The Impact of AI

Underwriting & Lending Gains



Wealth Management GPT



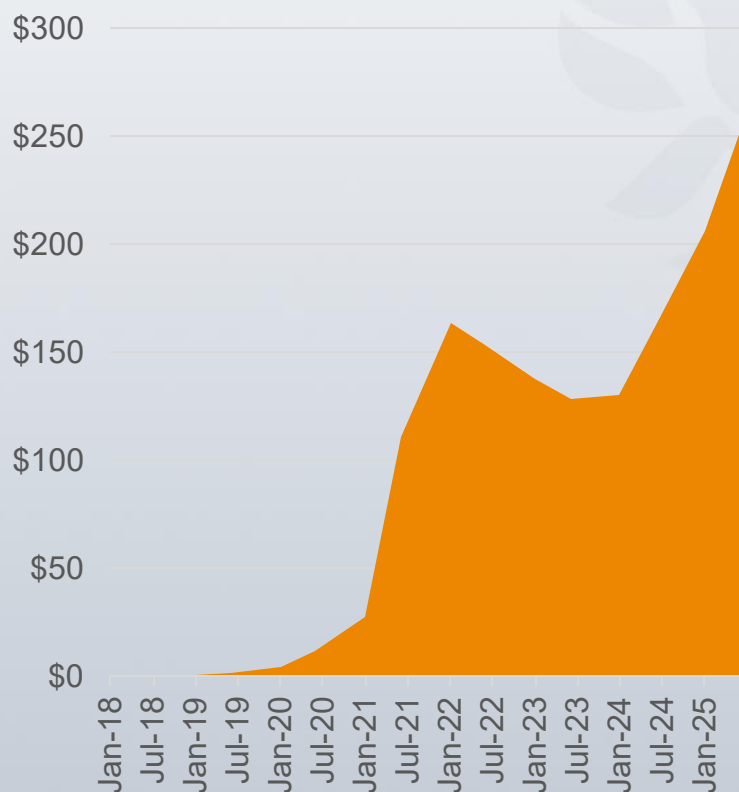
Dramatic Rate Cut Impact

Challenger Bank Revenue Diversification

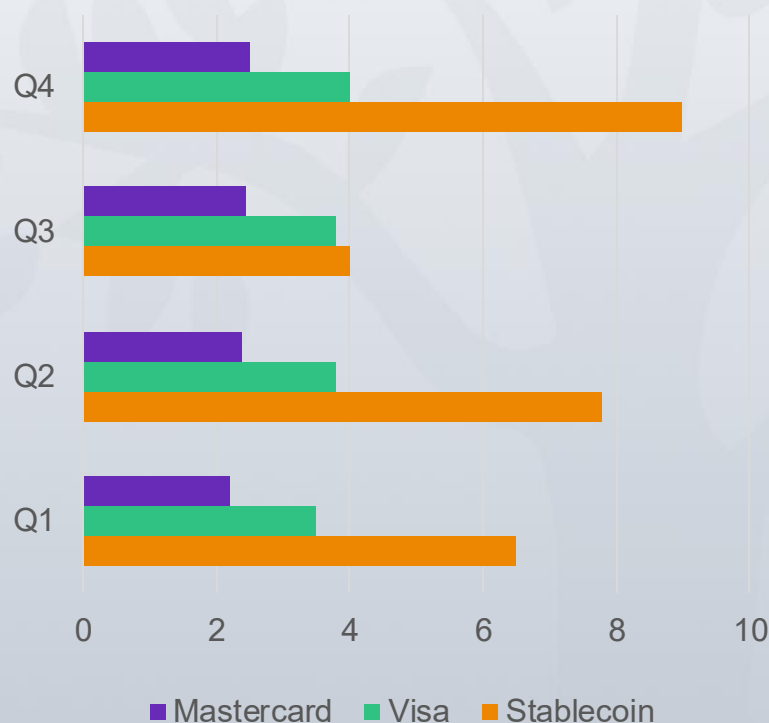


The Circle IPO Underpins the Impact of Stablecoins

Stablecoin supply reached 10% of US currency in circulation (in \$ billions)



Activity has surpassed Visa and Mastercard (in US \$ Trillions)



Growth drivers

Regulatory: GENIUS ACT

Institutional Support: Banks, fintechs (Paypal, Stripe), retail (Walmart) integrating USDC

Usage: High usage in Latin America, Africa and Southeast Asia

Merchant Adoption: More than 20,000 merchants now integrate with USDC

Technology: Cross chain protocols are making interoperability a reality

Here to stay: The adoption of stablecoin as a transaction protocol has gotten serious adoption

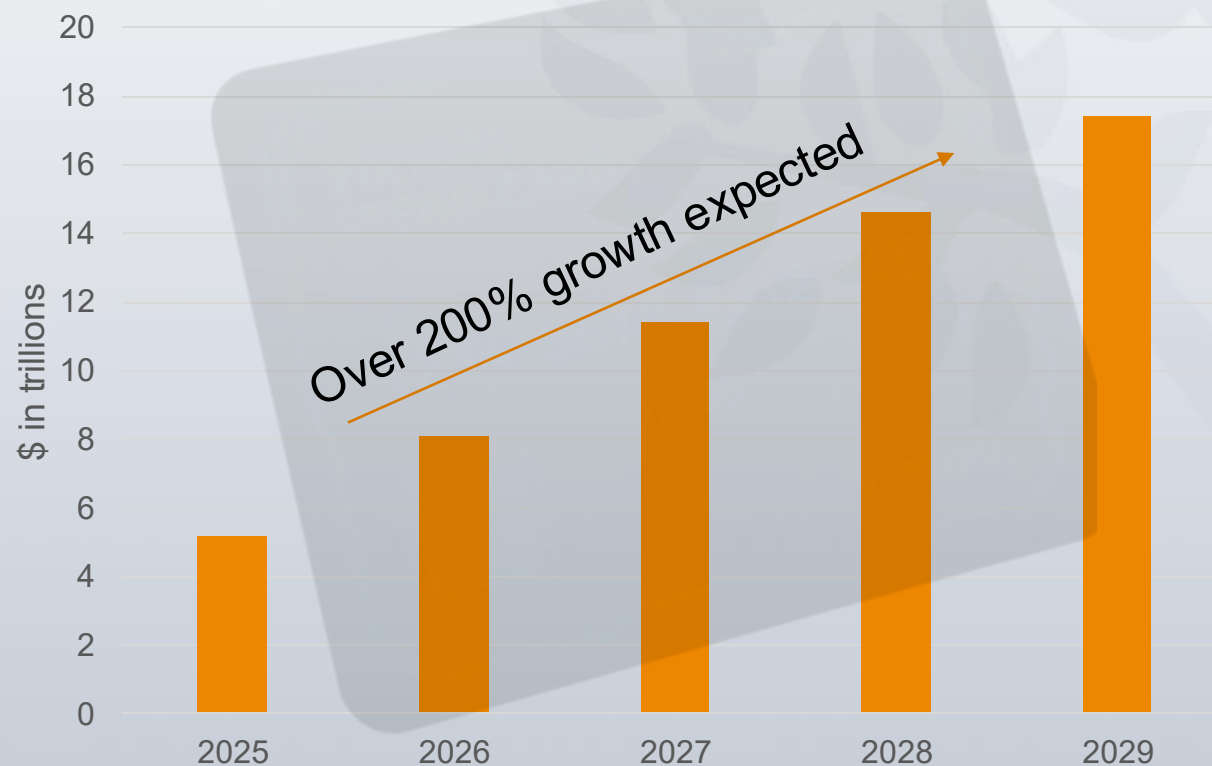
Race To Build Agentic Payment Stack, But It's Too Soon With Lack Of Autonomous Layer

	MCP Architecture	Autonomous Agent Layer	ERP / Workflow integrations	Risk and Observability	Structured Input Layer
	✓	✗	✗	✓ Visa Risk	✗
	✓	✗	✗	✓ Cyber intelligence tools	✗
	✓	✗	✗	✓	✗
	✓	✗	✓ Strong (Netsuite, Xero)	✓ Risk APIs	✗
	✓	✗	✓	✓ RevenueProtect	✗
	✗ Reliant on Stripe/Adyen	✗	✓ Native	✓ Basic for all merchants	✗

Hold on: There is still a lot to achieve in development stack to deliver agentic payments

The AMEX Threat: Surge In Virtual Card Usage Driving Real Change In B2B Payments

Virtual Card Transaction Volumes



Growth drivers

AP Automation Impact: Saves 10 hours a week on reconciliation

60% use to manage risk and control

B2B payments today for 60% but will rise to 70%

52% deployed for single use spending

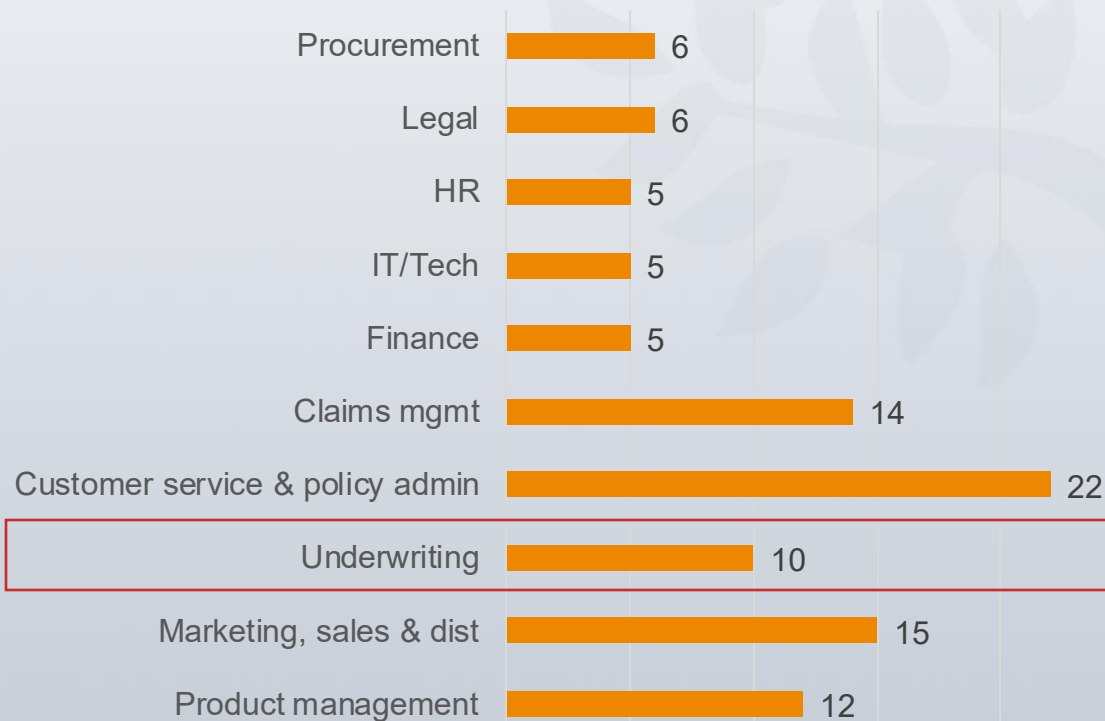
50% reduction in fraud

The next B2B payments growth engine: Large enterprise adoption driving virtual card usage

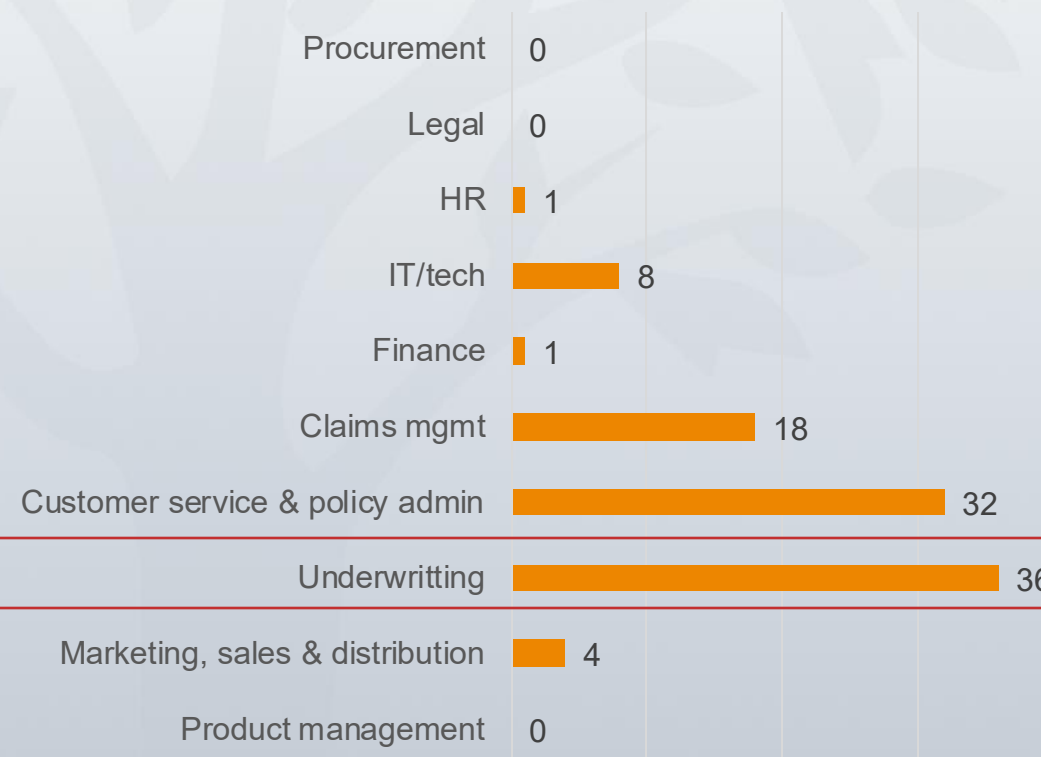
Underwriting Is Where You Get Bang For Your AI Buck

The Share of AI value (revenue gains & cost reductions across functions %)

AI Laggards

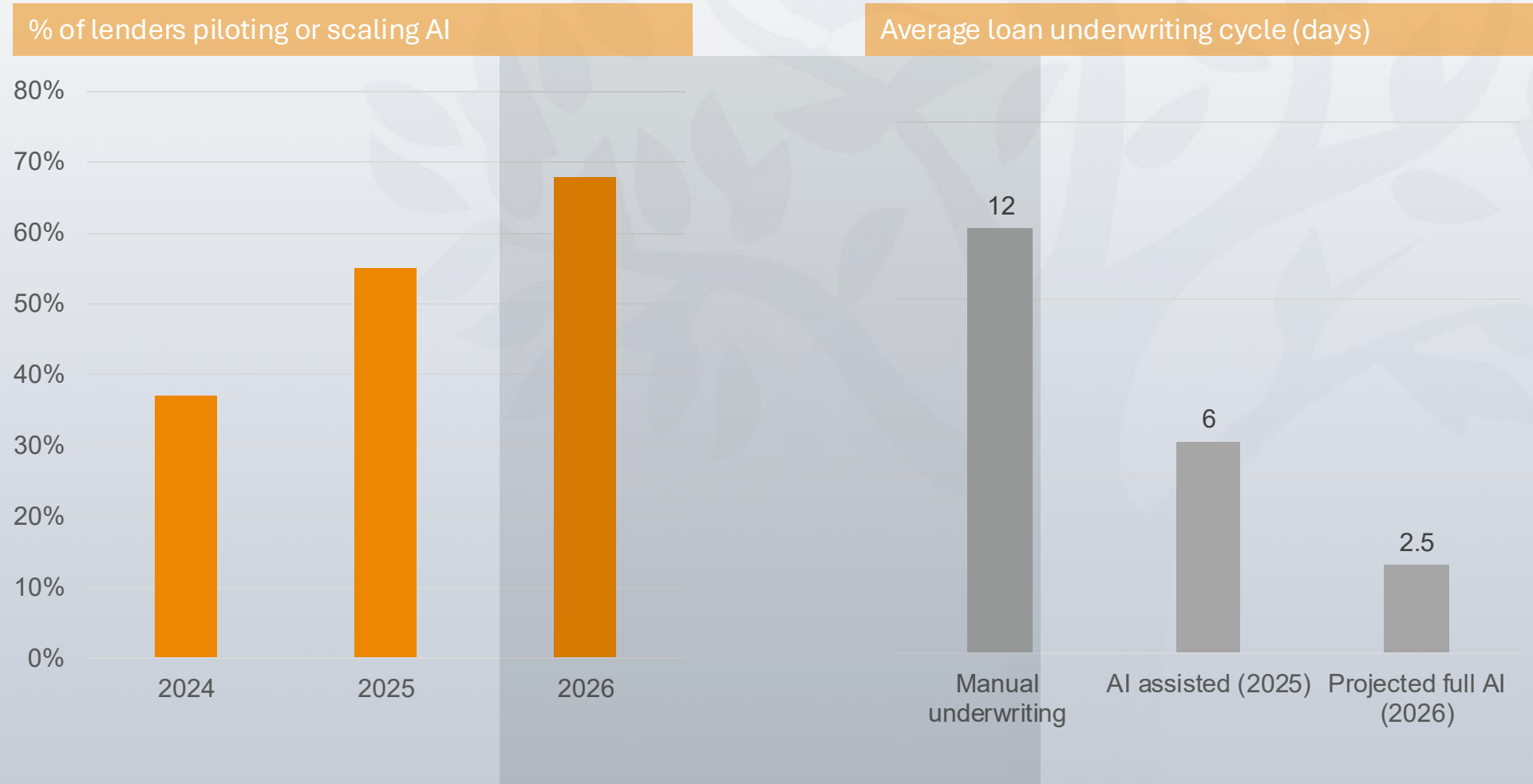


AI Leaders



Clear disconnect: The AI leaders are embracing AI in core insurance functions

The New Gatekeepers of Credit

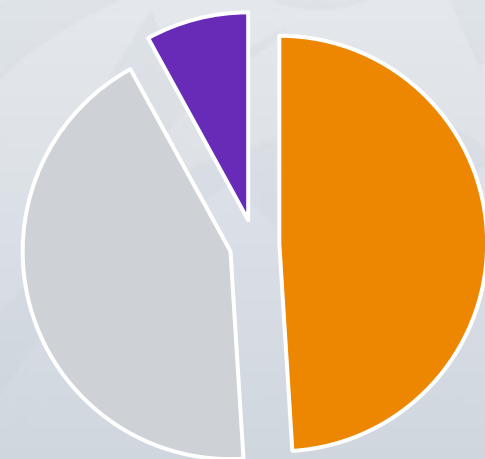


By 2026, AI—not human loan officers—will decide the credit fate of millions

Infrastructure or Irrelevance: Why Advisors & Managers Must Spend To Survive

Fee compression wiped out nearly all the \$58B (12%) gains in the wealth management industry

ETFs now make up nearly 50% of the world's biggest asset managers portfolio (% AUM at Blackrock)

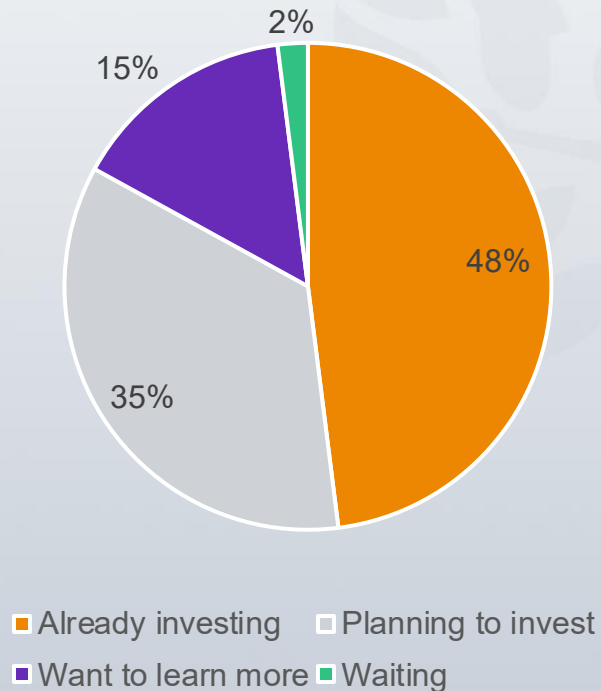


Active ETF Non-ETF Index

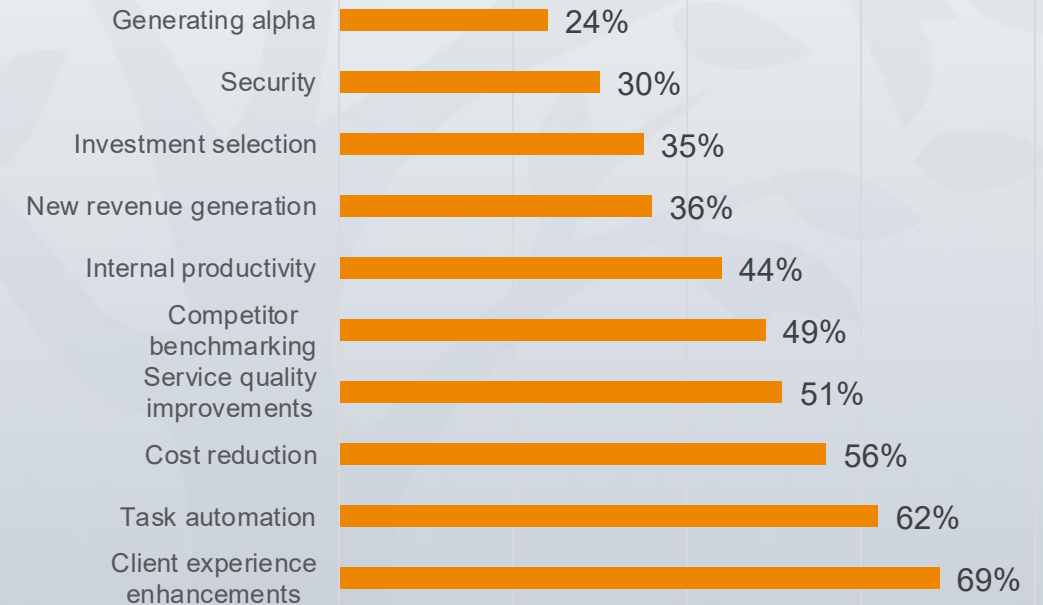
If you're not redeploying ~5–10 bps of AuM annually into data, AI, cyber, and infrastructure, you're subsidizing your lower-cost competitors

AI Is Managing Your Money...but Not To Generate You Returns

Wealth managers already exploring GenAI



Motivation to use GenAI



Wealth managers gain: Most of GenAI at wealth managers is being used to improve their margins

How Resilient Are Economic Models Of Challenger Banks For A Less Benign Macro?

Company	Revenue	Growth	Profit before tax	Profit impact	Product impact
Revolut	£3,200	72%	£1,100	15-20%	Savings product interest paid declines, interchange fee drop
 OakNorth	£598	22%	£215	25-30%	SME lending spreads
ZOPA	£303	30%	£34	70-80%	SME lending spreads / unsecured
tandem	£99	9%	£4	80-90%	SME lending spreads / unsecured
Clear.Bank	£111	27%	-£4	15-20%	Yield / margin pressure on spread
 Allica Bank	£292	68%	£29	30-40%	SME lending spreads / interchange

1% decline in interest rate

Quick to adapt: Challenger banks must move quick to diversify revenue streams as interest rate declines

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